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**WASHINGTON DC 20310**

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MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: U.S. Army Policy for the Acquisition of System Training Devices

This policy directs Army Program Executive Officers (PEOs) and Program Managers (PMs) to establish a continuing relationship with the Program Executive Office for Simulation, Training and Instrumentation (PEO STRI) throughout the acquisition life-cycle of system Training Aids, Devices, Simulators and Simulations (TADSS). Achieving Department of Defense Training Transformation requires that TADSS are developed for interoperability across the live, virtual and constructive (LVC) training environments, and support operational and institutional, home station, Combat Training Center, and deployed training. As the U.S. Army's acquisition center of excellence for training and testing enablers, I expect PEO STRI to work with all PEOs and PMs as they ensure effective and cost efficient execution of TADSS acquisition programs.

In order for units to employ the systems we develop, they must have effective TADSS to enable training. With the assistance of the U.S. Army Training & Doctrine Command (TRADOC), the Army G-3 establishes training strategies. PEOs and PMs must execute the development and fielding of TADSS as part of the weapons system--they are a critical combat multiplier in our support of current operations. It is crucial to understand the demands of software-intensive and network-enabled weapon systems and to meet the challenges of training as part of a network. We must also support the U.S. Army's business transformation processes and continuously pursue efficiencies in executing TADSS programs.

An update to Army Regulation 350-38, Training Device Policies and Management is reaching completion. This regulation will provide the regulatory foundation for this policy. My objective is to achieve greater efficiencies across the entire Army TADSS investments, from both the Equipping Program Executive Group (PEG) and the Training PEG, and to ensure we are enabling U.S. Army training strategies that meet the needs of existing systems and emerging network-enabled systems. Each system PEO and PM will work the concept formulation of all future system TADSS with PEO STRI, on a reimbursable basis, unless released of the requirement by the AAE. Exceptions to this policy will be granted only when supported by a business case analysis that illustrates a significant cost savings/avoidance over the projected life cycle of the system considering all performance, interoperability, operations, and sustainment requirements.

System PEOs and PMs retain authority and responsibility for the procurement and life-cycle management of their system TADSS. System PEOs and PMs will coordinate their system TADSS acquisition strategy with PEO STRI to ensure compliance with established joint LVC training architectures and network environments. The following are some guidelines for developing TADSS development and procurement strategies:

a. System PEOs/PMs and PEO STRI will work with the Army G-3 and TRADOC to ensure all System and Non-System TADSS acquisition supports U.S. Army training strategies.

b. PEO STRI will support the system PEO/PM and the Army Materiel Command (AMC) Life Cycle management command (LCMC), on a reimbursable basis, in the concept formulation of all required TADSS. This includes, but is not limited to, the development of the TADSS acquisition strategy and program cost estimate for the life-cycle of the TADSS, considering common/reuse components, LVC integration, interoperability requirements and post fielding activities upon transfer of the TADSS into sustainment.

c. All current TADSS development and procurement options remain available. One option is for PEO STRI to manage the TADSS development and procurement for the system PEO/PM. Other alternatives are using the system prime contractor, or using a separate contract awarded and managed by the system PEO/PM. I expect the system PEO/PM, AMC LCMC, and PEO STRI to work together on the most effective and efficient manner for executing the TADSS acquisition and sustainment for each specific system.

d. If acquisition management of the TADSS stays with the system PEO/PM, I expect PEO STRI to remain in close consultation with the responsible PEO/PM and the AMC LCMC to ensure interoperability and life-cycle cost efficiency objectives are achieved.

e. Under each alternative, the system PEO/PM determines funding required for all efforts for the TADSS acquisition.

With the implementation of this policy, I direct PEO STRI to begin working with the System PEOs and direct reporting PMs on defining the way ahead for this critical process ensuring we maximize on-going activities and set the conditions for future TADSS acquisitions. I want this process in place by November 2007 in order to support the next Weapon Systems Review. I recognize that this policy represents a paradigm

shift from how we have done business in the past, but I believe it is essential in leveraging both current and future Army investments.



Claude M. Bolton, Jr.  
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